



Audit Wales Reference	Recommendations (the Council should):	Action	Progress	Target Completion Date	Responsible Officer	Status
R2; CWM Environmental Ltd.	Ensure that there is a risk register for CWM.	<p>RISK Register to be approved by CWM Board by 31<sup>st</sup> December annually.</p> <p>Company Risk register to be presented to shareholder group alongside 3-year Business Plan prior to 31<sup>st</sup> March 22 and annually thereafter.</p>	<p>Action agreed with CWM MD</p> <p>Company Risk register to be presented to the Shareholder Board annually</p> <p>Shareholder reserved matters to be kept under review</p>	<p>December 21</p> <p>March 22</p>	<p>Sean Gallagher MD CWM Environmental)</p> <p>Sean Gallagher</p> <p>Director of Corporate Services/Head of Legal and Administration/Shareholder Board.</p>	In progress
R3; CWM Environmental Ltd.	Ensure that it (Council) undertakes effective oversight of CWM's performance and associated risks, including at relevant committees such as overview and scrutiny.	Shareholder Board report to Executive board 6 monthly (together with report from Company MD as required).	Already scheduled as a regular report to Shareholder Board and to PEB/EB, that collectively provide governance of CWM from a Council perspective.	July 21	<p>Chief Executive as chairperson representing the Shareholder Board (members of the Shareholder Board include EBM for Environment, Director of Finance, Head of Administration &amp; Law and Director of Environment.</p> <p>Supported by CWM Board Executive Directors and Head of Waste &amp; Environmental Services.</p>	Complete – reports/meeting already scheduled
R4; CWM Environmental Ltd.	Develop a contingency plan for dealing with any consequences in the event CWM becomes financially unviable.	<p>Should the company become financially unviable then as shareholder the Council could take any one of, or a mix of the following actions:</p> <ul style="list-style-type: none"> <li>- Provide short term financial support</li> <li>- Replace or augment the management of the company</li> <li>- Step in and deliver the services directly</li> </ul>	To be kept under review by the Governance group/Executive Board	July 21	Governance Group as set out in R3.	Complete - measures identified are currently in place.

Audit Wales Reference	Recommendations (the Council should):	Action	Progress	Target Completion Date	Responsible Officer	Status
		<p>- Subject the service to competition</p> <p>Council is already guaranteeing the aftercare liability for the Nantycaws site and this is supported by £1.5m cash held in a joint ESCROW account.</p>				
R5: Fly-tipping	Develop and implement an agreed plan to sustainably address the high number of fly-tipping incidents.	<p>The Council is in the process of formalising its Local Environmental Quality (LEQ) Plan. There is currently full engagement with the Welsh Government led national initiative called Caru Cymru. The aim of the plan is to put measures in place from a communications, education and physical cleansing activity with the aim of preventing or reducing litter. In addition, the Council will work with community groups to remove fly-tipped waste.</p> <p>Review CCC's current fly-tipping removal gang resource levels; potentially expand to two gangs for the County - Llanelli and Carmarthen. Resource to be costed. Creation of new Waste Warden posts being considered to deal with kerbside waste transgressions. Reconvene internal LEQ group and focus action on a prioritised basis within the group.</p> <p>Participate in Environment &amp; Public Protection Scrutiny Committee Task and Finish Review on fly-tipping from a Council-wide perspective.</p>	<p>LEQ Plan currently progressing through the political approvals system.</p> <p>Caru Cymru projects being progressed.</p> <p>T&amp;F Scoping is underway involving the Planning section, Environmental Health Section and Waste Section.</p>	<p>Jan 22</p> <p>March 22</p> <p>December 21</p> <p>October 21</p> <p>Outcome expected post March 22.</p>	<p>Dan John/Gary Baxter/Geinor Lewis</p> <p>Geinor Lewis</p> <p>Garry Baxter</p> <p>Dan John</p> <p>Ainsley Williams/Paul Morris/Michael Roberts (from Waste and Environmental Services Division)</p>	In progress
R6: Fly-tipping	Report corporately on a fuller set of performance measures for fly-tipping, including	Review the way incidents of fly-tipping are recorded and identify all potential reporting sources to ensure multiple reports of the same incident are identifiable.		March 2022	Geinor Lewis/Michael Roberts in conjunction with Carly Thomas (BSU) and Contact Centre	Not commenced

Audit Wales Reference	Recommendations (the Council should):	Action	Progress	Target Completion Date	Responsible Officer	Status
	the number of incidents, to enable senior officers and Members to have more effective oversight of the problem and to drive improvement.	Rationalise data capture and filter out duplicate reporting.  Develop wider performance indicators.			Dan John/Geinor Lewis	
R7(1): Waste Strategy	All elements of the waste hierarchy need to be considered, including prevention.	A review of our waste service strategy is currently in progress and will include reference to hierarchy and circular economy (CE) A separate CE Strategy will also be developed with a specific CE Project Officer employed.	Waste collection strategy outlook and detail for future collections currently being taken through the political system	March 2022	Ruth Mullen/Ainsley Williams/Dan John	In progress
R7(2): Waste Strategy	It integrates its strategy with other related projects and plans e.g. regeneration, enforcement and fly-tipping.	Incorporate wider links to environmental management into the Waste Strategy Plan.	As above	March 2022	Ruth Mullen/Ainsley Williams/Dan John	In progress
R7(3): Waste Strategy	It has clear and sustainable plans for financing its strategy (including contingency plans if Welsh Government funding is not available).	Financial position to be clarified within the Waste Strategy Report. Continue dialogue with WG on support for future waste strategy. Detail of support to be worked through as approval in principle has been provided.	As above	March 2022	Ruth Mullen/Ainsley Williams/Dan John/Chris Moore	In progress
R7(4): Waste Strategy	It devotes sufficient time to consult the public on its proposed changes to waste collection arrangements.	Outcome of the engagement exercise to be included in the waste strategy report as part of the considerations for the new strategy	Public engagement exercise completed in July 21	October 21	Dan John/Geinor Lewis in conjunction with the Corporate Communications team.	In progress.
R7(5): Waste Strategy	It develops and implements an engagement strategy focussing on the behavioural change required for the successful launch and adoption by the public of its new strategy (the Welsh Government	Identify resource requirements and programme of public engagement prior to implementation of changes.	Engagement resource identified. Recruitment to follow. Engagement plan being developed.	June 22	Dan John/Geinor Lewis in conjunction with the Corporate Communications team.	In progress

Audit Wales Reference	Recommendations (the Council should):	Action	Progress	Target Completion Date	Responsible Officer	Status
	Blueprint collection model)4.					
R8(1): Business Plan	Set out clear accountable actions for its waste service which are specific measurable and timebound.	Specific actions to be developed in line with proposed waste strategy		March 22	Ainsley Williams/Dan John	Not commenced
R8(2): Business Plan	Include performance measures that re linked to the actions which have clear targets and success actions.	As above		March 22	Ainsley Williams/Dan John	Not commenced