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|-----------------------------------|
| Key |
| New Issue |
| Resolved since last update |
| Ongoing Issues |

SBCD Project Issue Log – April 2019

The project issue log highlights current pressing issues and risks currently or potentially have a significant or immediate affect to overall City Deal programme and/or project delivery including delays to project development, implementation or achievement of outcomes for example. The issue log should be considered alongside the wider project risk register (where available) and the SBCD programme risk register.

| Skills and Talent | | | | |
|---------------------------|--|----------|--|--|
| Issue | Description | Owner | Implications | Action / Update |
| Business Case Development | Working with new Government officials on a revised approach to business planning | WG / UKG | Delay in business case / funding approval will mean that the skills training required for other projects who have received approval may not be progressed or progressed at risk. | Skills and Talent project identified as a Tranche 2 project for development at Joint Committee on 28 th March 2019. |

| Digital Infrastructure | | | | |
|-----------------------------|--|------------------------|---|----------------------------------|
| Issue | Description | Owner | Implications | Action / Update |
| Project management resource | Dedicated digital project manager is required. Identified project leads in each of the partner organisations is also required. | Project lead authority | Project unable to progress without dedicated project manager. | Currently no resource available. |

| Swansea Waterfront and Digital District | | | | |
|---|---|-----------------|--|--|
| Issue | Description | Owner | Implications | Action / Update |
| Funding approval | Approval of Council funding is dependent on Government sign off of City Deal business case. | SBCD / UKG / WG | Delay to approval of City Deal funding will impact on the delivery timescales for the projects | Business case formally submitted to UK and Welsh Government following approval by Joint Committee on 28 th March 2019. Awaiting approval in principle from UK and Welsh Government. |

| Yr Egin - Creative Digital Cluster | | | | |
|------------------------------------|--|-----------------|--|--|
| Issue | Description | Owner | Implications | Action / Update |
| Funding approval | Yr Egin phase one has been completed and is fully occupied | SBCD / UKG / WG | Delay in approval of City Deal funding will increasingly impact on project delivery timetable for phase 2. | Business case formally submitted to UK and Welsh Government following approval by Joint Committee on 28 th March 2019. Awaiting approval in principle from UK and Welsh Government. |

Centre of Excellence in Next Generation Services (CENGs)

| Issue | Description | Owner | Implications | Action / Update |
|----------------|---|-------------|---|-----------------|
| Project Review | Project being reviewed by Neath Port Talbot Council | NPT Council | Project may be amended or substituted with alternative scheme | |

Life Science and Well-being Campuses

| Issue | Description | Owner | Implications | Action / Update |
|--|-------------|-------|--------------|-----------------|
| None reported as at 21 st May 2019. | | | | |

Life Science and Well-being Village

| Issue | Description | Owner | Implications | Action / Update |
|--------------------------------|---|---------------------|---|---|
| Delay in phase 1 funding | Funding for phase 1 will need to be confirmed in line with procurement of a construction contractor. | Project lead | Potential delay in September 2021 'go live' date for education, skills and training components. | Chair of Joint Committee confirmed at JC meeting on 28 th March 2019 that no City Deal project is on hold following completion of reviews. Revised business case to be reviewed by ESB in July 2019. |
| Negative perception of project | Reputational risks owing to sustained media coverage linking to the ongoing investigation in Swansea University to the proposals for the Village. | Project lead / SBCD | Potential decline in interest by investors, service providers and general public | Proposals to rebrand Village project under development RIBA stage 2 designs will be shared with stakeholders to provide certainty that the project remains on course. Programme of meetings underway to appraise partners of progress and reassure that project timeline remains Q4 2021. |
| Flood notice | Following NRW endorsement of flood modelling work a request has been made to the Minister for Planning to remove the 'stop notice'. | Project lead | Delay in project delivery | |

Homes as Power Stations

| Issue | Description | Owner | Implications | Action / Update |
|------------------|---|-----------------|--|--|
| Funding approval | Funding assurance required to support match funding bids for ERDF and IHP funding | SBCD / UKG / WG | Until formal approval of City Deal business case is received project can only provide assurance in principle which may pose a risk to securing match funding | Homes as Power Stations project identified as a Tranche 2 project for development at Joint Committee on 28th March 2019. |

Pembroke Dock Marine

| Issue | Description | Owner | Implications | Action / Update |
|--|---|------------------------------------|--|--|
| Change in project scope | Since signing the heads of terms the project funded outputs have changed significantly to reflect the needs of industry, as detailed in separate report to JC in March 2019. Need approval to progress change in scope. | JC / Project leads | If change of scope is not agreed this will have severe implications on whether the project can proceed. | Change in project scope approved by JC on 28 th March 2019. |
| NNDR | Clarity required on NNDR arrangements specifically how NNDR will be apportioned | Acc. Body / Project authority lead | Project viability is subject to discussions relating to NNDR | SBCD Section 151 in discussion with UK and Welsh Government. Paper on NNDR to be tabled at Joint Committee for discussion in May 2019. |
| Project delivery timescale | Clarity required on when the five year delivery period begins | JC | Will ensure project implementation and benefits realisation timescales are accurate. | To be considered by Joint Committee. |
| Funding approvals / terms and conditions | Number of interdependencies relating to spend / securing of ERDF match funding which require project start date of July 2019. | SBCD / UKG / WG | If funding approvals are not received the project may miss the required start date which poses a risk to project delivery and potentially some elements not proceeding as currently planned. Until formal approval of City Deal business case is received project can only provide assurance of funding in principle which may pose a risk to match funding and/or overall project delivery. | Pembroke Dock Marine project identified as a Tranche 2 project for development at Joint Committee on 28 th March 2019. |

| Factory of the Future | | | | |
|-----------------------|---|-------------|---|-----------------|
| Issue | Description | Owner | Implications | Action / Update |
| Project Review | Project being reviewed by Neath Port Talbot Council | NPT Council | Project may be amended or substituted with alternative scheme | |

| Steel Science | | | | |
|----------------|---|-------------|---|-----------------|
| Issue | Description | Owner | Implications | Action / Update |
| Project Review | Project being reviewed by Neath Port Talbot Council | NPT Council | Project may be amended or substituted with alternative scheme | |