

SBCD Project Issue Log – March 2019

The project issue log highlights current pressing issues and risks currently or potentially have a significant or immediate affect to overall City Deal programme and/or project delivery including delays to project development, implementation or achievement of outcomes for example. The issue log should be considered alongside the wider project risk register (where available) and the SBCD Programme risk register.

Skills and Talent				
Issue	Description	Owner	Implications	Action / Update
Business Case Development	Awaiting feedback on whether the latest business case addresses previous comments by UK and Welsh Government	WG / UKG	Unable to progress business case to formal review and submission stage. Delay in business case / funding approval will mean that the other projects will begin delivering without the associated Skills training being in place.	
Digital Infrastructure				
Issue	Description	Owner	Implications	Action / Update
Project management resource	Dedicated project management team required including identified project leads in each of the partner organisations.	Project lead authority	Pace of delivery will be compromised without a formal project management team in place	
Swansea Waterfront and Digital District				
Issue	Description	Owner	Implications	Action / Update
Funding approval	Approval of Council funding is dependent on Government sign off of City Deal business case.	SBCD / UKG / WG	Delay to approval of City Deal funding will impact on the delivery timescales for the projects	
Yr Egin - Creative Digital Cluster				
Issue	Description	Owner	Implications	Action / Update

Funding approval	Yr Egin phase one has been completed and is fully occupied	SBCD / UKG / WG	Delay in approval of City Deal funding will increasingly impact on project delivery timetable for phase 2.	
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Centre of Excellence in Next Generation Services (CENGs)

Issue	Description	Owner	Implications	Action / Update
None reported as at 22 nd March 19				

Life Science and Well-being Campuses

Issue	Description	Owner	Implications	Action / Update
None reported as at 22 nd March 19.				

Life Science and Well-being Village

Issue	Description	Owner	Implications	Action / Update
Delay in phase 1 funding	Funding for phase 1 will need to be confirmed in line with procurement of a construction contractor.	Project lead	Potential delay in September 2021 'go live' date for education, skills and training components.	
Negative perception of project	Reputational risks owing to sustained media coverage linking to the ongoing investigation in Swansea University to the proposals for the Village.	Project lead / SBCD	Potential decline in interest by investors, service providers and general public	

Homes as Power Stations

Issue	Description	Owner	Implications	Action / Update
Funding approval	Funding assurance required to support match funding bids for ERDF and IHP funding	SBCD / UKG / WG	Until formal approval of City Deal business case is received project can only provide assurance in principle which may pose a risk to securing match funding	
Business case	Clarity required as to whether approval can be obtained without procurement activity required for FBC	WG / UKG		

Pembroke Dock Marine

Issue	Description	Owner	Implications	Action / Update
Change in project scope	Since signing the heads of terms the project funded outputs have changed significantly to reflect the needs of industry, as detailed in separate report to JC in March 2019. Need approval to progress change in scope.	JC / Project leads	If change of scope is not agreed this will have severe implications on whether the project can proceed.	
NNDR	Clarity required on NNDR arrangements specifically how NNDR will be apportioned	Acc. Body / Project authority lead	Project viability is subject to discussions relating to NNDR	
Project delivery timescale	Clarity required on when the five year delivery period begins	JC	Will ensure project implementation and benefits realisation timescales are accurate.	
Funding approvals	Number of interdependencies relating to spend / securing of ERDF match funding	SBCD / UKG / WG	Until formal approval of City Deal business case is received project can only provide assurance of funding in principle which may pose a risk to match funding or overall project delivery	

Factory of the Future				
Issue	Description	Owner	Implications	Action / Update
Land	Project unable to reach agreement with WG to secure land site for building	Project Authority lead / WG	Until a site has been confirmed the project business case and delivery cannot progress	

Steel Science				
Issue	Description	Owner	Implications	Action / Update
Land	Project unable to reach agreement with WG to secure land site for building	Project Authority lead / WG	Until a site has been confirmed the project business case and delivery cannot progress	